

**UNITED WAY OF THE OZARKS, INC.
AND AFFILIATE**

**COMBINED FINANCIAL STATEMENTS
with
INDEPENDENT AUDITOR'S REPORT**

YEARS ENDED DECEMBER 31, 2014 AND 2013



INDEPENDENT AUDITOR'S REPORT

Board of Directors
United Way of the Ozarks, Inc.
Springfield, Missouri

Report on the Financial Statements

We have audited the accompanying combined statements of financial position of **United Way of the Ozarks, Inc. and Affiliate**, as of December 31, 2014 and 2013, and the related combined statements of activities, cash flows, and functional expenses for the years then ended and the related notes to the financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the combined financial statements referred to above present fairly, in all material respects, the financial position of **United Way of the Ozarks, Inc. and Affiliate** as of December 31, 2014 and 2013, and the changes in its net assets and its cash flows for the years then ended in conformity with accounting principles generally accepted in the United States of America.

Other Matters

Our audit was conducted for the purpose of forming an opinion on the financial statements as a whole. The accompanying supplementary information is presented for purposes of additional analysis and is not a required part of the financial statements. The accompanying supplementary information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain other procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the accompanying supplementary information is fairly stated in all material respects in relation to the financial statements as a whole.

The image shows a handwritten signature in black ink that reads "THE WHITLOCK CO., LLP". The signature is written in a cursive, slightly stylized font.

Springfield, Missouri
May 15, 2015

STATEMENTS OF FINANCIAL POSITION

**UNITED WAY OF THE OZARKS, INC.
AND AFFILIATE**

COMBINED STATEMENTS OF FINANCIAL POSITION

ASSETS

	December 31,	
	2014	2013
Current assets		
Cash and cash equivalents	\$ 394,065	\$ 498,623
Short-term investments	50,000	250,000
Pledge receivables		
Current campaign, net	2,277,875	2,519,330
Prior campaign, net	338,047	313,227
Grants receivable	212,421	195,529
Other receivable	21,784	24,627
Prepaid expenses	8,172	5,342
Total current assets	3,302,364	3,806,678
Other assets		
Cash surrender value of life insurance policy	32,245	31,706
Long-term investments	1,513,117	1,276,834
Fixed assets, net	671,808	717,249
	2,217,170	2,025,789
Total assets	\$ 5,519,534	\$ 5,832,467

LIABILITIES AND NET ASSETS

	December 31,	
	<u>2014</u>	<u>2013</u>
Current liabilities		
Accounts payable	\$ 119,826	\$ 108,493
Accrued salaries	38,901	40,755
Accrued vacation	26,849	27,742
Deferred revenue	242,882	195,577
Due to agencies	2,197,468	2,391,213
Current portion of long-term debt	<u>20,153</u>	<u>19,124</u>
Total current liabilities	<u>2,646,079</u>	<u>2,782,904</u>
Long-term debt, less current portion	<u>289,523</u>	<u>309,593</u>
Net assets		
Unrestricted		
Unrestricted, undesignated	315,917	492,591
Unrestricted, designated	<u>1,368,530</u>	<u>1,257,694</u>
Total unrestricted	1,684,447	1,750,285
Temporarily restricted	<u>899,485</u>	<u>989,685</u>
Total net assets	<u>2,583,932</u>	<u>2,739,970</u>
Total liabilities and net assets	<u>\$ 5,519,534</u>	<u>\$ 5,832,467</u>

The accompanying notes are an integral part of these financial statements.

STATEMENTS OF ACTIVITIES

**UNITED WAY OF THE OZARKS, INC.
AND AFFILIATE**

COMBINED STATEMENTS OF ACTIVITIES

FOR THE YEARS ENDED DECEMBER 31, 2014 AND 2013

	2014			2013		
	Unrestricted	Temporarily Restricted	Total	Unrestricted	Temporarily Restricted	Total
					(restated)	
Revenue and other support						
Campaign - current period						
Contributions received - released from restriction	\$ 707,587	\$ (707,587)	\$ -	\$ 631,614	\$ (631,614)	\$ -
Write off adjustment to 2013 and 2012 campaign	(34,652)	-	(34,652)	44,263	-	44,263
Total campaign - current period	672,935	(707,587)	(34,652)	675,877	(631,614)	44,263
Campaign revenue - next allocation period	-	2,996,212	2,996,212	-	3,211,734	3,211,734
Contributions received - released from restrictions	1,861,094	(1,861,094)	-	1,667,237	(1,667,237)	-
Less donor designations	-	(339,460)	(339,460)	-	(411,856)	(411,856)
Less allowance for uncollectible pledges	-	(187,263)	(187,263)	-	(208,853)	(208,853)
Total campaign - next allocation period	1,861,094	608,395	2,469,489	1,667,237	923,788	2,591,025
Total campaign	2,534,029	(99,192)	2,434,837	2,343,114	292,174	2,635,288
Federal and state grants and contracts	1,841,672	63,749	1,905,421	1,808,724	50,843	1,859,567
Program income	78,319	173,944	252,263	65,797	122,343	188,140
Miscellaneous income	344,365	245,089	589,454	283,278	52,500	335,778
Unrealized gain (loss) on designated endowments	(1,320)	(732)	(2,052)	51,292	-	51,292
Interest and dividends from designated endowments	24,359	-	24,359	15,119	-	15,119
Interest and dividends from investments	6,941	1,567	8,508	9,592	391	9,983
Rental income	34,708	-	34,708	41,251	-	41,251
Service fee income	6,933	-	6,933	80,423	-	80,423
In-kind contributions	2,820	-	2,820	17,680	-	17,680
Release of other restricted funds	474,625	(474,625)	-	379,412	(379,412)	-
Total revenue and other support	\$ 5,347,451	\$ (90,200)	\$ 5,257,251	\$ 5,095,682	\$ 138,839	\$ 5,234,521

(continued)

**UNITED WAY OF THE OZARKS, INC.
AND AFFILIATE**

COMBINED STATEMENTS OF ACTIVITIES

FOR THE YEARS ENDED DECEMBER 31, 2014 AND 2013

(continued)

	2014			2013		
	Unrestricted	Temporarily Restricted	Total	Unrestricted	Temporarily Restricted	Total
Total revenue and support	\$ 5,347,451	\$ (90,200)	\$ 5,257,251	\$ 5,095,682	\$ 138,839	\$ 5,234,521
Expenses						
Program services						
Community Investment	2,036,955	-	2,036,955	1,978,973	-	1,978,973
Labor	25,631	-	25,631	28,269	-	28,269
Public relations	45,704	-	45,704	60,233	-	60,233
United Way/CPO projects	2,399,691	-	2,399,691	2,179,628	-	2,179,628
Total program services	4,507,981	-	4,507,981	4,247,103	-	4,247,103
Support services						
Fundraising	306,502	-	306,502	303,460	-	303,460
Management and general	598,806	-	598,806	599,748	-	599,748
Total support services	905,308	-	905,308	903,208	-	903,208
Total expenses	5,413,289	-	5,413,289	5,150,311	-	5,150,311
Change in net assets	(65,838)	(90,200)	(156,038)	(54,629)	138,839	84,210
Net assets - beginning of year	1,750,285	989,685	2,739,970	1,804,914	850,846	2,655,760
Net assets - end of year	\$ 1,684,447	\$ 899,485	\$ 2,583,932	\$ 1,750,285	\$ 989,685	\$ 2,739,970

The accompanying notes are an integral part of these financial statements.

**UNITED WAY OF THE OZARKS, INC.
AND AFFILIATE**

COMBINED STATEMENTS OF FUNCTIONAL EXPENSES

FOR THE YEAR ENDED DECEMBER 31, 2014

	PROGRAM SERVICES					SUPPORT SERVICES		Totals
	Community Investment	Labor	Public Relations	United Way/CPO Projects	Total Program Services	Fundraising	Management and General	
Salaries and related expenses	\$ 44,819	\$ 19,759	\$ 29,400	\$ 1,658,877	\$ 1,752,855	\$ 209,865	\$ 324,592	\$ 2,287,312
Administrative costs	-	-	-	-	-	-	7,436	7,436
Professional fees	422	157	146	26,767	27,492	2,380	50,632	80,504
Supplies and materials	2,246	612	310	155,285	158,453	22,025	17,284	197,762
Telephone	746	261	227	8,549	9,783	3,233	6,386	19,402
Occupancy	3,799	1,266	1,196	270	6,531	17,421	52,252	76,204
Insurance	998	352	293	7,531	9,174	3,739	10,638	23,551
Printing	1,035	243	91	9,606	10,975	11,989	3,078	26,042
Local travel	122	115	3	26,909	27,149	1,993	612	29,754
Trainings	-	-	-	16,733	16,733	655	4,021	21,409
Educational programming	1,320	162	47	21,954	23,483	6,114	5,009	34,606
Membership dues	130	639	30	6,249	7,048	1,129	6,612	14,789
Equipment maintenance	149	57	50	5,539	5,795	3,289	6,900	15,984
Annual meeting	-	-	11,978	-	11,978	-	-	11,978
Indirect cost reimbursements	-	-	-	163,414	163,414	-	-	163,414
Public education	10,250	40	38	83,640	93,968	300	8,546	102,814
Contractual services	77	19	25	201,890	202,011	6,733	341	209,085
Miscellaneous expenses	-	-	-	-	-	-	2,993	2,993
Interest expenses	-	-	-	-	-	-	16,913	16,913
Real estate taxes	-	-	-	-	-	-	8,869	8,869
United Way Worldwide dues	3,650	1,615	1,275	-	6,540	11,956	13,425	31,921
Special allocations	184,620	-	-	-	184,620	-	-	184,620
In-kind expenditures	-	-	-	-	-	-	2,820	2,820
Total expenses before depreciation and other expenses	254,383	25,297	45,109	2,393,213	2,718,002	302,821	549,359	3,570,182
Depreciation of fixed assets	3,358	334	595	6,478	10,765	3,681	49,447	63,893
Total expenses before other expenses	257,741	25,631	45,704	2,399,691	2,728,767	306,502	598,806	3,634,075
Agency allocation	2,118,674	-	-	-	2,118,674	-	-	2,118,674
Less donor designations	(339,460)	-	-	-	(339,460)	-	-	(339,460)
Total expenses	\$ 2,036,955	\$ 25,631	\$ 45,704	\$ 2,399,691	\$ 4,507,981	\$ 306,502	\$ 598,806	\$ 5,413,289

The accompanying notes are an integral part of these financial statements.

UNITED WAY OF THE OZARKS, INC.
AND AFFILIATE

COMBINED STATEMENTS OF FUNCTIONAL EXPENSES

FOR THE YEAR ENDED DECEMBER 31, 2013

	PROGRAM SERVICES					SUPPORT SERVICES		Totals
	Community Investment	Labor	Public Relations	United Way/CPO Projects	Total Program Services	Fundraising	Management and General	
Salaries and related expenses	\$ 62,435	\$ 19,568	\$ 39,886	\$ 1,457,579	\$ 1,579,468	\$ 208,024	\$ 313,951	\$ 2,101,443
Administrative costs	-	-	-	-	-	-	5,500	5,500
Professional fees	1,932	562	322	39,080	41,896	3,658	53,122	98,676
Supplies and materials	3,671	867	341	184,900	189,779	20,763	28,846	239,388
Telephone	956	358	232	9,360	10,906	2,659	5,991	19,556
Occupancy	4,266	1,551	1,123	16,864	23,804	12,235	42,980	79,019
Insurance	1,255	387	301	5,771	7,714	3,237	10,336	21,287
Printing	704	196	2,253	12,888	16,041	16,874	4,346	37,261
Local travel	123	112	-	31,554	31,789	1,429	585	33,803
Trainings	-	1,739	-	26,946	28,685	1,898	5,750	36,333
Educational programming	831	190	-	27,963	28,984	3,275	5,449	37,708
Membership dues	577	769	414	2,912	4,672	939	5,155	10,766
Equipment maintenance	220	89	48	6,272	6,629	3,088	4,603	14,320
Annual meeting	-	-	13,001	-	13,001	-	-	13,001
Indirect cost reimbursements	-	-	-	147,797	147,797	-	-	147,797
Public education	11,579	-	-	22,645	34,224	-	4,238	38,462
Contractual services	497	162	105	181,684	182,448	8,342	1,459	192,249
Miscellaneous expenses	-	-	-	10	10	-	6,822	6,832
Interest expenses	-	-	-	-	-	-	14,035	14,035
Real estate taxes	-	-	-	-	-	-	8,677	8,677
United Way Worldwide dues	5,845	1,411	1,551	-	8,807	13,941	14,106	36,854
Special allocations	100,563	-	-	-	100,563	-	-	100,563
In-kind expenditures	-	-	-	-	-	-	17,680	17,680
Total expenses before depreciation and other expenses	195,454	27,961	59,577	2,174,225	2,457,217	300,362	553,631	3,311,210
Depreciation of fixed assets	2,154	308	656	5,403	8,521	3,098	46,117	57,736
Total expenses before other expenses	197,608	28,269	60,233	2,179,628	2,465,738	303,460	599,748	3,368,946
Agency allocation	2,193,221	-	-	-	2,193,221	-	-	2,193,221
Less donor designations	(411,856)	-	-	-	(411,856)	-	-	(411,856)
Total expenses	\$ 1,978,973	\$ 28,269	\$ 60,233	\$ 2,179,628	\$ 4,247,103	\$ 303,460	\$ 599,748	\$ 5,150,311

The accompanying notes are an integral part of these financial statements.

**UNITED WAY OF THE OZARKS, INC.
AND AFFILIATE**

COMBINED STATEMENTS OF CASH FLOWS

	Years ended December,	
	2014	2013
Cash flows from operating activities		
Campaign contributions - current period	\$ 1,557,499	\$ 1,893,551
Campaign contributions - next allocation period	1,093,973	1,038,261
Federal and state grants	1,935,834	1,797,395
Program income	841,717	523,918
Miscellaneous income	71,663	135,118
Interest income	8,508	9,983
Direct payments to agencies	(1,972,959)	(2,281,245)
Salaries and related expenditures	(2,290,059)	(2,092,237)
Other operating expenditures	(1,273,826)	(1,212,270)
Net cash used in operating activities	(27,650)	(187,526)
Cash flows from investing activities		
Purchase of fixed assets	(18,452)	(57,528)
Purchase of investments	(595,098)	(123,492)
Sale of investments	556,763	308,785
Payment of life insurance policy	(1,080)	(1,080)
Net cash provided by (used in) investing activities	(57,867)	126,685
Cash flows from financing activities		
Repayment of long-term debt	(19,041)	(21,660)
Net cash used in financing activities	(19,041)	(21,660)
Net decrease in cash and cash equivalents	(104,558)	(82,501)
Cash and cash equivalents at beginning of year	498,623	581,124
Cash and cash equivalents at end of year	\$ 394,065	\$ 498,623

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**UNITED WAY OF THE OZARKS, INC.
AND AFFILIATE**

COMBINED STATEMENTS OF CASH FLOWS

(continued)

	<u>Years ended December 31,</u>	
	2014	2013
Reconciliation of increase in net assets to		
<u>net cash provided by (used in) operating activities</u>		
Increase (decrease) in net assets	\$ (156,038)	\$ 84,210
Adjustments to reconcile increase (decrease) in net assets to net cash provided by operating activities:		
Depreciation	63,893	57,736
Loss on equipment retirement	-	1,250
Realized and unrealized gain (loss) on designated endowments	2,052	(51,292)
Decrease (increase) in:		
Pledges receivable	216,635	296,524
Grants receivable	(16,892)	(32,332)
Notes receivable	-	1,368
Accounts receivable	2,843	(19,355)
Prepaid expenses	(2,830)	380
Increase (decrease) in:		
Accounts payable	11,874	(5,501)
Accrued salaries	(1,854)	4,471
Accrued vacation payable	(893)	4,735
Deferred revenue	47,305	(29,840)
Due to other agencies	(193,745)	(499,880)
Net cash used in operating activities	\$ (27,650)	\$ (187,526)

The accompanying notes are an integral part of these financial statements.

**UNITED WAY OF THE OZARKS, INC.
AND AFFILIATE**

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2014 AND 2013

1. Summary of significant accounting policies

Nature of activities

United Way of the Ozarks, Inc. ("United Way") was incorporated October 27, 1930 as an independently operated non-profit corporation whose mission is to increase the understanding of human needs and mobilize resources to meet those needs. United Way develops financial resources through an annual community-based resource development effort soliciting employee and corporate donations from businesses, health and education institutions, public service agencies, and organized labor. The development of financial resources from individuals, governmental and foundation sources, and the recruitment and mobilization of volunteers is also a core function of United Way.

United Way also has a lead role in the assessment of local community needs and develops an annual volunteer driven investment plan to direct its resources to address critical issues. United Way is not a unit or chapter of any national organization. United Way is governed by a volunteer Board of Directors that hires and employs professional staff to carry out the day-to-day operations of the organization. Election of the board occurs at the annual meeting upon nomination by a standing committee from the board.

Included in United Way's combined financial statements is the Community Partnership of the Ozarks, Inc. (CPO). CPO is an independently operated non-profit corporation working to facilitate and promote the building of resilient children, healthy families, and strong neighborhoods and communities through collaboration, programming and resource development in 21 counties in Southwest Missouri. CPO achieves their mission by focusing on four main areas - substance abuse and violence prevention, early childhood and family development, community and neighborhood development, and affordable housing and homeless prevention. Community Partnership manages and oversees resources, including grants and contracts, some of which are held under United Way which furthers their mission to address key issues and problems in the community.

Principles of Combination

The United Way, in accordance with the provisions of *American Institute of Certified Public Accountants Statement of Position 94-3*, includes CPO in their combined financial statements in which they have economic interest arising from a contractual relationship. All material inter-organization transactions have been eliminated.

Promises to give

Contributions are recognized when the donor makes a promise to give that is, in substance, unconditional. Contributions are reported either in the unrestricted net asset class, or the temporarily restricted net asset class, based on the time frame within which any restrictions expire. The United Way reports all contributions that are restricted by donor in the temporarily restricted net asset class. When the restriction expires, temporarily restricted net assets are reclassified to the unrestricted class. If a restriction expires in the same fiscal year as the contribution is received, the contribution is reported in the unrestricted class.

Amounts from the fall campaign are due within one year. Often the completion of campaign collections is not until early in the following year. However, since pledges are actually due within one year, the amounts have not been discounted to present value, as any difference due to present value calculations is deemed insignificant.

The United Way uses the allowance method to estimate uncollectible pledges receivable. The allowance estimate is based on prior years' collection experience.

Basis of accounting

Revenues and expenditures are recognized on the accrual basis of accounting. Under the accrual basis of accounting, revenues are recorded when both measurable and available. Expenditures under the accrual basis of accounting are recorded when the liability is incurred.

Financial statement presentation

United Way's financial statements are presented in accordance with Financial Accounting Standards Board (FASB) Codification Topic 958, "Not-For-Profit Entities". Under FASB Codification Topic 958, the United Way reports information regarding its financial position and activities according to three classes of net assets: unrestricted net assets, temporarily restricted net assets, and permanently restricted net assets. United Way does not have any net assets that are permanently restricted, therefore that asset class is absent from these financial statements.

In accordance with *FASB Codification Topic 958*, all expenses are reported in the unrestricted net asset class. As restrictions are met, reclassification entries are made to move net assets from the temporarily restricted class to the unrestricted class so that expenditures may be made within that asset class.

Contributions

In accordance with the requirements of *FASB Codification Topic 958*, United Way records its current year pledges receivable in the temporarily restricted net asset class since pledges are raised for the following year. Any net pledges receivable remaining at year-end from the prior year campaign are reclassified to the unrestricted net asset class at year-end, since their time restriction has expired.

In accordance with *FASB Codification Topic 958*, other contributions received are recorded as unrestricted or temporarily restricted depending on the existence and/or nature of donor or other restrictions. Funds which have been designated by the donor to agencies outside of United Way are reported as a reduction of total campaign revenue, as required by *FASB Codification Topic 958*. Amounts which have been treated in this manner for year ended December 31, 2014 and 2013 total \$339,460 and \$411,856 respectively.

Cash and cash equivalents

For purposes of the statement of cash flows, United Way considers all highly liquid investments with an initial maturity of three months or less to be cash equivalents.

Property and equipment

Property and equipment are stated at cost or at their fair market value if donated and are reported in the unrestricted net asset class. All long-lived assets with a cost, or fair market value if donated, of \$1,000 or greater are capitalized and depreciated. Depreciation is computed on a straight-line basis over the useful life of the asset, typically 31.5 years for buildings, and 3-10 years for furniture and equipment.

Deferred revenue

Deferred revenue amounts as listed on the Statement of Financial Position represent grant or other funds, which are available for use in future periods. Revenue recognition will occur as qualifying expenditures are made.

Grants and contracts

Some of the more significant federal, state and local grants and contracts of United Way and CPO are:

United Way

- Community 2000

CPO

- State Partnership Contract – including the following amendments:
 - *Caring Communities*
 - *HB 1519 – Early Childhood Education*
 - *Educare*
 - *DYS – Community Mentoring*
- Community 2000
- Missouri SPIRIT
- Every Child Initiative

Revenue earned from the above sources is recorded as public support in the unrestricted net asset class when earned.

Functional expenses

United Way allocates its expenses on a functional basis among its various programs and support services, and is committed to complying with United Way Worldwide cost reduction standards. Expenses that can be identified with a specific program (i.e. agency allocations) are allocated directly according to their natural expenditure classification. Various statistical bases allocate other expenses that are common to several functions.

The principal programs of United Way, as reported on the functional expense statement are as follows:

Community Investment

Community investment includes all direct payments to community providers, as well as regular allocations to agencies and initiatives funded by the United Way. Partner agencies normally receive monthly allocations from the United Way.

Labor

Included in the labor program are all the costs associated with the labor contract maintained with the labor community. The United Way recognizes that many donations are from the labor community; therefore, one of the positions at United Way provides a liaison with that group. This program area accounts for all costs associated with the maintenance of that liaison position.

Public relations

Public relations include expenses related to United Way public relations in general.

United Way/CPO projects

United Way/CPO includes in its project function all costs associated with the grant programs conducted under its auspices. The primary focus of these projects is to facilitate and promote community problem-solving by coordinating and developing all available resources for the betterment of the community and its people.

The principal support services of United Way, as reported on the functional expense statement are as follows:

Campaign

Campaign includes those costs associated with conducting the annual campaign including the Women's Leadership Initiative (FLIP).

Planned giving

Planned giving includes designated funds with the Community Foundation, life insurance policies, and Central Trust and Investment Company. The purpose of the designated planned giving funds is to offer a planned giving program that will build designated funds for the financial stability of United Way. Income generated from the fund would benefit community agencies.

Management and general

Management and general includes all costs relating to maintaining the offices and support staff of United Way and CPO.

Use of estimates

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

Tax-exempt status

United Way and CPO, are non-profit organizations that are exempt from income taxes under Section 501(c)(3) of the Internal Revenue Code of 1986. United Way is not a private foundation. CPO currently qualifies as a publicly supported organization by the IRS.

Uncertainty in income taxes

Generally Accepted Accounting Principles prescribe a recognition threshold and measurement attribute for financial statement recognition and measurement of a tax position taken or expected to be taken in a tax return and also provides guidance on various related matters such as the position United Way has taken that the organization is exempt from income taxes.

United Way and CPO's income tax filings are subject to audit by various taxing authorities. United Way and CPO's open tax audit periods are 2011 through 2014. In evaluating United Way and CPO's tax positions, interpretations and tax planning strategies are considered. United Way and CPO believe their estimates are appropriate based on current facts and circumstances.

Total columns

Total columns on the Statement of Activities are presented to facilitate financial analysis. Data in these columns do not represent financial position, results of activities and changes in net assets in conformity with generally accepted accounting principles. Neither is such data comparable to a consolidation.

2. Investments

Investments at December 31, 2014 and 2013 consist of the following:

Depository	December 31, 2014		
	<u>Amount</u>	<u>Rate</u>	<u>Maturity</u>
Certificates of Deposit			
Bank of Missouri	<u>\$ 50,000</u>	0.41%	05/31/15
Total Certificates of Deposit	50,000		
Community Foundation, Inc.	1,159,529		
Central Trust and Investment Co.	<u>353,588</u>		
Total Investments	<u>\$ 1,563,117</u>		
Depository	December 31, 2013		
	<u>Amount</u>	<u>Rate</u>	<u>Maturity</u>
Certificates of Deposit			
Bank of Missouri	\$ 50,000	0.59%	05/31/14
Springfield First Community Bank	100,000	0.50%	06/03/14
Springfield First Community Bank	<u>100,000</u>	0.50%	02/10/14
Total Certificates of Deposit	250,000		
Community Foundation, Inc.	1,033,115		
Central Trust and Investment Co.	<u>243,719</u>		
Total Investments	<u>\$ 1,526,834</u>		

Cost basis for CPO investments held with Community Foundation were \$941,634 and \$820,006 at December 31, 2014 and 2013, respectively. Cost basis for United Way investments held by Community Foundation were \$174,543 and \$173,740 at December 31, 2014 and 2013, respectively. A portion of the funds held by the Community Foundation, Inc. have been designated by the board as a quasi-endowment fund and is carried at market value based on information provided by Community Foundation, Inc.

The investments in Central Trust and Investment Co. have been designated by the board as an endowment fund and is carried at market value based on information provided by Central Trust and Investment Co. The cost of this investment for the years ended December 31, 2014 and 2013 was \$335,969 and \$218,450, respectively.

During the year ended December 31, 2014 and 2013, the realized and unrealized gains on all investments totaled \$(2,051) and \$51,292, respectively.

During the years ended December 31, 2014 and 2013, interest and dividends on all investments listed above and the operating account totaled \$32,867 and \$25,102, respectively.

3. Pledge receivables

Pledges to the United Way campaign are due within one year as the campaign is conducted on an annual basis. United Way writes remaining pledge receivables off the books after two years. Pledge receivables from the prior year campaign are presented in the unrestricted fund since the time restrictions on the use of the funds have expired. Pledge receivables from the campaign conducted in the fall of 2014 (2013) are reported in the temporarily restricted class since the cash flows from those receivables are to be used in the following year - 2015 (2014). The amounts receivable for the two campaigns, as well as their related allowances for uncollectible pledges at December 31, 2014 and 2013, are as follows:

	<u>December 31, 2014</u>		
	<u>Unrestricted 2012 Campaign</u>	<u>Unrestricted 2013 Campaign</u>	<u>Temporarily Restricted 2014 Campaign</u>
Pledge receivables	\$ 197,618	\$ 545,532	\$ 2,465,138
Less: allowance for uncollectible pledges	<u>(197,618)</u>	<u>(207,485)</u>	<u>(187,263)</u>
Pledge receivables, net	<u>\$ -</u>	<u>\$ 338,047</u>	<u>\$ 2,277,875</u>
	<u>December 31, 2013</u>		
	<u>Unrestricted 2011 Campaign</u>	<u>Unrestricted 2012 Campaign</u>	<u>Temporarily Restricted 2013 Campaign</u>
Pledge receivables	\$ 200,065	\$ 571,201	\$ 2,726,815
Less: allowance for uncollectible pledges	<u>(200,065)</u>	<u>(257,974)</u>	<u>(207,485)</u>
Pledge receivables, net	<u>\$ -</u>	<u>\$ 313,227</u>	<u>\$ 2,519,330</u>

4. Cash surrender value of life insurance policy

In December 2004, United Way received a donation of a life insurance policy in which the organization was the designated beneficiary. The United Way began paying the annual premiums in fiscal year 2004.

The cash surrender value of the life insurance policy at December 31, 2014 and 2013 was \$32,245 and \$31,706 respectively.

5. Due to agencies

At year-end, United Way reports, as due to agencies, the amounts that were approved prior to year-end as agency allocations for the following year. The breakdown of due to agencies at December 31, is as follows:

	<u>2014</u>	<u>2013</u>
Due to agencies	<u>\$ 2,197,468</u>	<u>\$ 2,391,213</u>

6. Fixed assets

Buildings, furniture and equipment are stated at cost or fair market value, if donated, and are written off on a straight-line basis over a period as explained in Note 1. Gross value and accumulated depreciation at December 31, is as listed:

<u>Description</u>	<u>2014</u>	<u>2013</u>
Building	\$ 980,541	\$ 980,541
Building improvements	95,840	85,355
Furniture and equipment	187,502	191,135
Computer software	24,025	24,025
Leasehold improvements	<u>73,521</u>	<u>73,521</u>
Total fixed assets	1,361,429	1,354,577
Less accumulated depreciation	<u>(689,621)</u>	<u>(637,328)</u>
Total fixed assets, net	<u>\$ 671,808</u>	<u>\$ 717,249</u>

Additions to each asset class are described below:

<u>Description</u>	<u>2014</u>	<u>2013</u>
Building improvements	\$ 10,484	\$ 15,531
Furniture and equipment	7,967	28,997
Software	-	13,000

Depreciation expense for the years ended December 31, 2014 and 2013 was \$63,893 and \$57,736, respectively.

7. Long-term debt

At December 31, long-term debt of the organization consisted of the following:

	<u>2014</u>	<u>2013</u>
Note payable to the City of Springfield, Missouri, originated May 18, 2001, in the amount of \$827,371 at 5.25% for 300 months. The note is payable in monthly payments of \$2,949, which began on March 1, 2004. This note is secured by real estate located at 330 N. Jefferson, Springfield, MO.	\$ 309,676	\$ 328,717
Less current portion	<u>(20,153)</u>	<u>(19,124)</u>
Total long-term debt, less current portion	<u>\$ 289,523</u>	<u>\$ 309,593</u>

8. Unrestricted designated net assets

Unrestricted designated net assets are those assets which have been designated by the United Way and CPO boards for use in specific projects. Unrestricted designated net assets are available for the following purposes at December 31:

<u>Designation</u>	<u>2014</u>	<u>2013</u>
United Way board designated for 330 Jefferson bldg	\$ 491,222	\$ 510,492
CPO board designated	43,964	30,772
CPO board designated for endowment	392,367	387,115
United Way board designated for planned giving	<u>440,977</u>	<u>329,315</u>
	<u>\$ 1,368,530</u>	<u>\$ 1,257,694</u>

9. Temporarily restricted net assets

Temporarily restricted net assets are those assets which have been provided by donors for use in specific projects and/or for use in a specific time period. Those funds are held in the temporarily restricted net asset class until expended.

The temporarily restricted net asset balance relates primarily to the United Way campaign. Moneys raised in the fall of each year are designated through the campaign to support the agencies and United Way administration during the coming year. Therefore at each year-end, the entire campaign, less the related allowance for doubtful accounts and less allocations to agencies for the coming year which were approved by the Board of Directors prior to year end, resides in the temporarily restricted classification. That restriction will be lifted, and reclassification entries made to the unrestricted net asset class as receipts are collected and expenditures made during the following year.

Because United Way approves all agency allocations for the coming year prior to each year-end, reclassification entries, expense entries, and corresponding liabilities for agency allocations for the coming year are entered at the time of board approval.

Temporarily restricted net assets are available for the following purposes at December 31:

Restriction type	2014	2013
Time restriction		
Campaign funds for use in 2014 (2013)	\$ 215,780	\$ 444,304
Purpose restriction		
CPO donor restricted	270,827	131,843
UWO donor restricted	345,338	346,275
Entrepreneurial fund	67,540	67,263
Total temporary restricted net assets	\$ 899,485	\$ 989,685

10. Contributed services and materials

During the year ended December 31, 2014, there were no material contributed services meeting the requirements for recognition in the financial statements outlined in FASB Codification Topic 958. Often, materials are donated to United Way from various sources and then passed on to the member agencies. These amounts were booked as revenue and expense for the period. In addition, program materials in the amount of \$2,820 and \$17,680 were recorded as revenue and expense for United Way projects for the year ended December 31, 2014 and 2013, respectively.

11. Retirement plan

United Way participates in a defined contribution retirement plan covering all employees who have completed one year of service at United Way or another qualifying organization. This plan is in accordance with Internal Revenue Code Sec. 403(b). For employees meeting eligibility requirements, United Way contributes 10% of each employee's salary to a fund administered by Mutual of America. The employer contribution for the year ended December 31, 2014 and 2013 was \$196,556 and \$174,465, respectively.

12. Concentration of credit risk

United Way maintains cash balances in non-interest bearing transaction accounts at several financial institutions located in the Springfield, Missouri area. Accounts at each institution are insured by the Federal Deposit Insurance Corporation and are subject to the \$250,000 limitation. The total bank balance of all accounts at Guaranty Bank was \$513,132 and \$597,339 at December 31, 2014 and 2013, respectively. The account balances are held in sweep accounts where funds are swept each night into accounts where funds are secured by government securities.

The pledge receivable balance constitutes credit risk to the extent that donors might choose not to complete their pledge payments. However, the United Way has a consistent collection record, and appropriate allowances for uncollected pledges are maintained as described in Note 3 to the financial statements.

13. Leases

On April 29, 1996, United Way entered into a lease agreement with the City of Springfield, Missouri for their current office facilities location.

The facilities were leased by United Way for a total value of one dollar for a 50-year period, ending on June 30, 2046. At the end of the lease term, United Way has an option to purchase the leased premises, which include the land and building structure, for the then appraised value of the land only.

On March 28, 2005, a portion of the premises described previously was sub-leased to Great Southern Community Development with the same expiration date of June 30, 2046. The sub-lease was for a total value of one dollar for a 41-year period.

The sub-lease will continue until terminated early by either party or terminated pursuant to the lease between City of Springfield, Missouri and United Way dated April 29, 1996. United Way has no responsibility to repair or maintain the premises during the sub-lease term.

Because the lease agreement with the City of Springfield is for a total value of one dollar, there are no future minimum lease payments. However, United Way does assume responsibility to keep, maintain, repair and operate the entirety of the leased premises, and all improvements and facilities placed thereon will be at its sole cost and expense.

On June 9, 2014, United Way entered into a 3-year lease agreement with WomenConnect4Good, Inc., for the premises at 320 West Pershing, Springfield, MO. The premises are leased for the operation of a women's clothing boutique by FLiP (a United Way Initiative). The lease requires monthly payments of \$1,542 until it expires on May 31, 2017.

On May 2, 2013, CPO entered into a lease agreement with the City of Springfield, for the premises at 300 East Central, Springfield, MO. The premises are leased for \$10 payable in advance of the lease for the term of one year for the purpose of the operation of the Springfield Affordable Housing Center.

United Way and CPO also lease various office equipment through the normal course of business.

14. Contingencies

United Way and CPO receive a large portion of their funding for projects through various federal and state grants and contracts for specific purposes that are subject to audit by grantor agencies. Compliance audits conducted by those agencies in the future could lead to disallowed costs relating to the current period; however United Way and CPO expects such amounts, if any, to be immaterial.

15. Fair value of financial instruments

Effective January 1, 2008, the Association adopted FASB Codification Topic 820, Fair Value Measurements and Disclosures. FASB Codification Topic 820 defines fair value, establishes a framework for measuring fair value in generally accepted accounting principles, and expands disclosures about fair value measurements.

FASB Codification Topic 820 defines fair value as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. FASB Codification Topic 820 establishes a fair value hierarchy that prioritizes the inputs used in valuation techniques used to measure fair value into three levels, with Level 1 being the highest priority.

Level 1 inputs: Level 1 inputs are quoted market prices in active markets for identical assets or liabilities that are accessible at the measurement date.

Level 2 inputs: Level 2 inputs are from other than market prices included in Level 1 that are observable for the asset or liability, either directly or indirectly. This includes quoted market prices of similar assets or liabilities in active markets, or quoted market prices for identical or similar assets or liabilities in markets that are not active.

Level 3 inputs: Level 3 inputs are unobservable and should be used to measure fair value to the extent that observable inputs are not available.

The following are major categories of assets and liabilities measured at fair value on a recurring basis during the year ended December 31, 2014 and 2013:

Investments - Fair values have been determined using quoted market prices.

	December 31, 2014			
	Fair Value			Carrying Amount
	Level 1	Level 2	Level 3	
<u>Financial Assets</u>				
<u>Investments</u>				
Community Foundation	\$ -	\$ 1,159,529	\$ -	\$ 1,159,529
Central Trust - Equities	183,342	-	-	183,342
Central Trust - Fixed income	-	77,637	-	77,637
Central Trust - Real assets	-	28,263	-	28,263
Central Trust - Alternative	-	46,079	-	46,079
Central Trust - Cash and equivalents	18,267	-	-	18,267
Certificates of deposit	50,000	-	-	50,000
	<u>\$ 251,609</u>	<u>\$ 1,311,508</u>	<u>\$ -</u>	<u>\$ 1,563,117</u>
December 31, 2013				
	Fair Value			Carrying Amount
	Level 1	Level 2	Level 3	
<u>Financial Assets</u>				
<u>Investments</u>				
Community Foundation	\$ -	\$ 1,033,115	\$ -	\$ 1,033,115
Central Trust - Equities	173,029	-	-	173,029
Central Trust - Fixed income	-	63,761	-	63,761
Central Trust - Cash and equivalents	6,929	-	-	6,929
Certificates of deposit	250,000	-	-	250,000
	<u>\$ 429,958</u>	<u>\$ 1,096,876</u>	<u>\$ -</u>	<u>\$ 1,526,834</u>

16. Related party and affiliate transactions

During the years ended December 31, 2014 and 2013, the United Way and CPO contracted for services with individuals or businesses with a relationship to the organization as follows:

Indirect relationship

Leslie Peck, a member of the United Way and CPO Board of Directors, has an ownership interest in an insurance agency that has written employee benefits policies for the United Way and CPO with premiums totaling \$251,348 and \$226,773 in 2014 and 2013, respectively.

Briget Dierks, a member of the CPO Board of Directors, is the Grant Program Officer of Community Foundation of the Ozarks where United Way and CPO have endowments totaling \$479,756 and \$472,710 at December 31, 2014 and 2013, respectively. United Way and CPO have long-term investments with Community Foundation of the Ozarks totaling \$679,773 and \$558,126 at December 31, 2014 and 2013, respectively. CPO also received grant funding from Community Foundation of the Ozarks. Expenses during 2014 and 2013 were \$73,611 and \$17,729, respectively.

Greg Burris, the member of the United Way Board of Directors and a member of the CPO Board of Directors, is employed by the City of Springfield as City Manager with whom United Way and CPO have contracts and sub awards. CPO expenses during 2014 and 2013 were \$278,575 and \$189,251, respectively. United Way expenses during 2014 and 2013 for the Extreme Cold Weather grant were \$10,000 and \$10,000, respectively.

Jan Baumgartner, the treasurer of the United Way Board of Directors, is the Executive Vice President of Springfield First Community Bank where the United Way had a certificate of deposit totaling \$0 and \$200,000 at December 31, 2014 and 2013, respectively.

Raylene Appleby, the secretary of the United Way Board of Directors, is the CEO of PJC Insurance that has written the Directors' and Officers' insurance policy with premiums totaling \$6,197 and \$4,266 in 2014 and 2013, respectively.

Debbie Shantz-Hart, the treasurer of the CPO Board of Directors, is owner of Sustainable Housing Solutions/Housing Plus with whom CPO has a contract for the Fulbright Springs project. Expenses during 2014 and 2013 were \$27,583 and \$26,780, respectively.

Barbara Lucks, a member of the CPO Board of Directors, is employed by the City of Springfield as Sustainability Officer with whom CPO has contracts and sub awards. Expenses during 2014 and 2013 were \$278,575 and \$189,251, respectively.

Carl Rosenkranz, a member of the CPO Board of Directors, is employed by OACAC as Executive Director with whom CPO has a contract for the CLASS Project. Expenses during 2014 and 2013 were \$17,359 and \$17,356, respectively.

Nancy O'Reilly, a member of the United Way Board of Directors, is the President/Founder of WomenConnect4Good, Inc. that has a lease with United Way of the Ozarks for the Suit Yourself Boutique at 320 W. Pershing. The amount of rent paid during 2014 and 2013 was \$23,100 and \$21,600, respectively.

17. Subsequent events

In preparing these financial statements, United Way has evaluated events and transactions for potential recognition or disclosure through May 15, 2015, the date the financial statements were available to be issued.

SUPPLEMENTARY INFORMATION

UNITED WAY OF THE OZARKS, INC.

SCHEDULE OF AGENCY ALLOCATIONS

FOR THE YEAR ENDED DECEMBER 31, 2014

Agency allocations (approved for 2015)

American Red Cross of Southern Missouri	\$ 228,657
Big Brothers/Big Sisters of the Ozarks	85,568
Boy Scouts of America, Ozark Trails Council	112,597
Boys & Girls Club of Springfield	331,616
Community Partnership of the Ozarks/One Door	9,400
Court Appointed Special Advocates (CASA)	36,120
Developmental Center of the Ozarks (DCO)	117,386
Emergency Assistance Fund	5,074
Girl Scouts of the Missouri Heartland	104,501
Great Circle - Boys & Girls Town of Missouri	44,290
Habitat for Humanity	19,826
Harmony House	66,745
Kids First	34,273
Lutheran Family & Children's Services	42,670
NAMI (National Alliance for Mental Illness)	42,369
OTC Middle College	23,500
Ozarks Counseling Center	92,939
Ozarks Literacy Council	31,861
Ozarks Regional YMCA	143,725
Retired and Senior Volunteer Program (RSVP)	32,331
Salvation Army	225,210
The Arc of the Ozarks	31,859
The Kitchen Clinic/Medical Clinic	35,523
The Kitchen/Rare Breed	9,400
The Victim Center	127,226
Restricted payments to partner agencies	<u>84,008</u>
Total agency allocations	2,118,674
Less: Restricted by United Way donors	<u>(339,460)</u>
Net agency allocations	<u>\$ 1,779,214</u>

See Independent Auditor's Report.

UNITED WAY OF THE OZARKS, INC.

SCHEDULE OF SPECIAL ALLOCATIONS

FOR THE YEAR ENDED DECEMBER 31, 2014

Tri-Lakes United Way grants	
Branson Senior Center	\$ 2,462
Christian Action Ministries of Taney County	10,000
Christian Associates of Table Rock Lake	9,500
Clarity Recovery & Wellness	1,500
Community Foundation - Reeds Springs Youth Empowerment Program	1,500
Dignity Now, Inc.	3,000
Faith Community Health Center	8,221
Gift of Hope	5,000
Jesus Was Homeless Inc.	4,950
Ozark Trails Council	900
TanTone Industries	600
United Way of the Ozarks grants	
Cox Foundation - Colorectal Cancer Awareness	1,000
Women's Leadership Initiative	2,414
Imagination Library Initiative	39,919
Suit Yourself Initiative	29,504
Backpack program allocations	
Ozarks Food Harvest	<u>64,000</u>
Total special allocations	<u>\$ 184,470</u>

See Independent Auditor's Report.

UNITED WAY OF THE OZARKS, INC.

**HISTORICAL INFORMATION
LOSS ON COLLECTIONS**

	<u>Fall 2013 Campaign</u>	<u>Fall 2012 Campaign</u>	<u>Fall 2011 Campaign</u>	<u>Fall 2010 Campaign</u>	<u>Fall 2009 Campaign</u>	<u>Five-year average</u>
Total campaign	\$ 3,192,080	\$ 3,685,336	\$ 3,383,938	\$ 3,350,633	\$ 3,368,985	\$ 3,396,194
Total collections on campaign	\$ 2,920,518	\$ 3,487,718	\$ 3,183,873	\$ 3,186,083	\$ 3,143,162	\$ 3,184,271
Percent of campaign collected	91.49%	94.64%	94.09%	95.09%	93.30%	93.76%
Percent loss	8.51%	5.36%	5.91%	4.91%	6.70%	6.24%
Total campaign	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%

See Independent Auditor's Report.

UNITED WAY OF THE OZARKS, INC.

**INVESTMENT IN BUILDING
SUPPLEMENTARY SCHEDULE OF REVENUES,
EXPENSES AND CHANGES IN NET ASSETS**

YEARS ENDED DECEMBER 31, 2014 AND 2013

	<u>2014</u>	<u>2013</u>
Revenue		
Rental income	\$ 34,708	\$ 33,744
Transfers from other programs		
Transfers for building rent	<u>55,567</u>	<u>54,744</u>
Total income	90,275	88,488
Expenses		
Occupancy	47,302	48,241
Interest expense	16,804	13,733
Indirect cost reimbursement	5,500	5,500
Depreciation	<u>39,939</u>	<u>38,026</u>
Total expenses	<u>109,545</u>	<u>105,500</u>
Expenses over income	(19,270)	(17,012)
Net assets - beginning of year	<u>510,492</u>	<u>527,504</u>
Net assets - end of year	<u>\$ 491,222</u>	<u>\$ 510,492</u>

See Independent Auditor's Report.

COMBINING INFORMATION

**UNITED WAY OF THE OZARKS, INC.
AND AFFILIATE**

STATEMENTS OF FINANCIAL POSITION

FOR THE YEAR ENDED DECEMBER 31, 2014

ASSETS

	<u>United Way of the Ozarks, Inc.</u>	<u>Community Partnership of the Ozarks, Inc.</u>	<u>Eliminations and Adjustments</u>	<u>Combined</u>
Current assets				
Cash and cash equivalents	\$ 318,446	\$ 52,999	\$ 22,620	\$ 394,065
Short-term investments	50,000	-	-	50,000
Pledge receivables				
Current campaign, net	2,277,875	-	-	2,277,875
Prior campaign, net	338,047	-	-	338,047
Grants receivable	28,405	212,421	(28,405)	212,421
Other receivable	1,373	20,411	-	21,784
Prepaid expenses	6,042	2,130	-	8,172
Total current assets	<u>3,020,188</u>	<u>287,961</u>	<u>(5,785)</u>	<u>3,302,364</u>
Other assets				
Cash surrender value of life insurance policy	32,245	-	-	32,245
Long-term investments	542,212	970,905	-	1,513,117
Fixed assets, net	649,901	21,907	-	671,808
Total assets	<u><u>\$ 4,244,546</u></u>	<u><u>\$ 1,280,773</u></u>	<u><u>\$ (5,785)</u></u>	<u><u>\$ 5,519,534</u></u>

See Independent Auditor's Report.

**UNITED WAY OF THE OZARKS, INC.
AND AFFILIATE**

STATEMENTS OF FINANCIAL POSITION

FOR THE YEAR ENDED DECEMBER 31, 2014

LIABILITIES AND NET ASSETS

	<u>United Way of the Ozarks, Inc.</u>	<u>Community Partnership of the Ozarks, Inc.</u>	<u>Eliminations and Adjustments</u>	<u>Combined</u>
Current liabilities				
Accounts payable	\$ 97,413	\$ 23,536	\$ (1,123)	\$ 119,826
Accrued salaries	15,806	27,757	(4,662)	38,901
Accrued vacation	26,849	-	-	26,849
Deferred revenue	-	242,882	-	242,882
Due to agencies	2,197,468	-	-	2,197,468
Current portion of long-term debt	<u>20,153</u>	<u>-</u>	<u>-</u>	<u>20,153</u>
Total current liabilities	<u>2,357,689</u>	<u>294,175</u>	<u>(5,785)</u>	<u>2,646,079</u>
Long-term debt, less current portion	<u>289,523</u>	<u>-</u>	<u>-</u>	<u>289,523</u>
Net assets -				
Unrestricted				
Unrestricted, undesignated	36,477	279,440	-	315,917
Unrestricted, designated	<u>932,199</u>	<u>436,331</u>	<u>-</u>	<u>1,368,530</u>
Total unrestricted	968,676	715,771	-	1,684,447
Temporarily restricted	<u>628,658</u>	<u>270,827</u>	<u>-</u>	<u>899,485</u>
Total net assets	<u>1,597,334</u>	<u>986,598</u>	<u>-</u>	<u>2,583,932</u>
Total liabilities and net assets	<u>\$ 4,244,546</u>	<u>\$ 1,280,773</u>	<u>\$ (5,785)</u>	<u>\$ 5,519,534</u>

See Independent Auditor's Report.

**UNITED WAY OF THE OZARKS, INC.
AND AFFILIATE**

STATEMENTS OF FINANCIAL POSITION

FOR THE YEAR ENDED DECEMBER 31, 2013

ASSETS

	<u>United Way of the Ozarks, Inc.</u>	<u>Community Partnership of the Ozarks, Inc.</u>	<u>Eliminations and Adjustments</u>	<u>Combined</u>
Current assets				
Cash and cash equivalents	\$ 425,044	\$ 57,198	\$ 16,381	\$ 498,623
Short-term investments	250,000	-	-	250,000
Pledge receivables			-	
Current campaign, net	2,519,330	-	-	2,519,330
Prior campaign, net	313,227	-	-	313,227
Grants receivable	27,500	195,529	(27,500)	195,529
Other receivable	-	24,627	-	24,627
Prepaid expenses	3,604	1,738	-	5,342
Total current assets	<u>3,538,705</u>	<u>279,092</u>	<u>(11,119)</u>	<u>3,806,678</u>
Other assets				
Cash surrender value of life insurance policy	31,706	-	-	31,706
Long-term investments	430,254	846,580	-	1,276,834
Fixed assets, net	<u>691,786</u>	<u>25,463</u>	<u>-</u>	<u>717,249</u>
Total assets	<u>\$ 4,692,451</u>	<u>\$ 1,151,135</u>	<u>\$ (11,119)</u>	<u>\$ 5,832,467</u>

See Independent Auditor's Report.

**UNITED WAY OF THE OZARKS, INC.
AND AFFILIATE**

STATEMENTS OF FINANCIAL POSITION

FOR THE YEAR ENDED DECEMBER 31, 2013

LIABILITIES AND NET ASSETS

	<u>United Way of the Ozarks, Inc.</u>	<u>Community Partnership of the Ozarks, Inc.</u>	<u>Eliminations and Adjustments</u>	<u>Combined</u>
Current liabilities				
Accounts payable	\$ 67,881	\$ 43,716	\$ (3,104)	\$ 108,493
Accrued salaries	16,345	29,042	(4,632)	40,755
Accrued vacation	27,742	-	-	27,742
Deferred revenue	3,383	195,577	(3,383)	195,577
Due to agencies	2,391,213	-	-	2,391,213
Current portion of long-term debt	<u>19,124</u>	<u>-</u>	<u>-</u>	<u>19,124</u>
Total current liabilities	<u>2,525,688</u>	<u>268,335</u>	<u>(11,119)</u>	<u>2,782,904</u>
Long-term debt, less current portion	<u>309,593</u>	<u>-</u>	<u>-</u>	<u>309,593</u>
Net assets -				
Unrestricted				
Unrestricted, undesignated	159,521	333,070	-	492,591
Unrestricted, designated	<u>839,807</u>	<u>417,887</u>	<u>-</u>	<u>1,257,694</u>
Total unrestricted	999,328	750,957	-	1,750,285
Temporarily restricted	<u>857,842</u>	<u>131,843</u>	<u>-</u>	<u>989,685</u>
Total net assets	<u>1,857,170</u>	<u>882,800</u>	<u>-</u>	<u>2,739,970</u>
Total liabilities and net assets	<u>\$ 4,692,451</u>	<u>\$ 1,151,135</u>	<u>\$ (11,119)</u>	<u>\$ 5,832,467</u>

See Independent Auditor's Report.

**UNITED WAY OF THE OZARKS, INC.
AND AFFILIATE**

STATEMENTS OF ACTIVITIES

FOR THE YEARS ENDED DECEMBER 31, 2014

	<u>United Way of the Ozarks, Inc.</u>	<u>Community Partnership of the Ozarks, Inc.</u>	<u>Eliminations and Adjustments</u>	<u>Combined</u>
Revenue and other support				
Campaign - current period				
Contributions received - released from restriction	\$ -	\$ -	\$ -	\$ -
Write off adjustment to 2013 and 2012 campaign	(34,652)	-	-	(34,652)
Total campaign - current period	<u>(34,652)</u>	<u>-</u>	<u>-</u>	<u>(34,652)</u>
Campaign revenue - next allocation period				
Contributions received - released from restrictions	2,996,212	-	-	2,996,212
Less donor designations	-	-	-	-
Less allowance for uncollectible pledges	(339,460)	-	-	(339,460)
Total campaign - next allocation period	<u>(187,263)</u>	<u>-</u>	<u>-</u>	<u>(187,263)</u>
	<u>2,469,489</u>	<u>-</u>	<u>-</u>	<u>2,469,489</u>
Total campaign	2,434,837	-	-	2,434,837
Federal and state grants and contracts	402,232	1,896,359	(393,170)	1,905,421
Program income	10,000	242,263	-	252,263
Miscellaneous income	73,647	592,605	(76,798)	589,454
Unrealized gain (loss) on designated endowments	(4,750)	2,698	-	(2,052)
Interest and dividends from designated endowments	19,180	5,179	-	24,359
Interest and dividends from investments	2,638	5,870	-	8,508
Rental income	90,275	-	(55,567)	34,708
Service fee income	140,185	-	(133,252)	6,933
In-kind contributions	2,820	-	-	2,820
Transfers (to) from affiliate	(27,964)	20,784	7,180	-
Total revenue and other support	\$ 3,143,100	\$ 2,765,758	\$ (651,607)	\$ 5,257,251

See Independent Auditor's Report.

**UNITED WAY OF THE OZARKS, INC.
AND AFFILIATE**

STATEMENTS OF ACTIVITIES

FOR THE YEARS ENDED DECEMBER 31, 2014

	<u>United Way of the Ozarks, Inc.</u>	<u>Community Partnership of the Ozarks, Inc.</u>	<u>Eliminations and Adjustments</u>	<u>Combined</u>
Total revenue and support	\$ 3,143,100	\$ 2,765,758	\$ (651,607)	\$ 5,257,251
Expenses				
Program services				
Community investment	2,113,753	-	(76,798)	2,036,955
Labor	25,631	-	-	25,631
Public relations	45,704	-	-	45,704
United Way/CPO projects	<u>586,416</u>	<u>2,388,084</u>	<u>(574,809)</u>	<u>2,399,691</u>
Total program services	<u>2,771,504</u>	<u>2,388,084</u>	<u>(651,607)</u>	<u>4,507,981</u>
Support services				
Fundraising	306,502	-	-	306,502
Management and general	<u>324,930</u>	<u>273,876</u>	<u>-</u>	<u>598,806</u>
Total support services	<u>631,432</u>	<u>273,876</u>	<u>-</u>	<u>905,308</u>
Total expenses	3,402,936	2,661,960	(651,607)	5,413,289
Change in net assets	(259,836)	103,798	-	(156,038)
Net assets - beginning of year	<u>1,857,170</u>	<u>882,800</u>	<u>-</u>	<u>2,739,970</u>
Net assets - end of year	<u>\$ 1,597,334</u>	<u>\$ 986,598</u>	<u>\$ -</u>	<u>\$ 2,583,932</u>

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**UNITED WAY OF THE OZARKS, INC.
AND AFFILIATE**

STATEMENTS OF ACTIVITIES

FOR THE YEARS ENDED DECEMBER 31, 2013

	<u>United Way of the Ozarks, Inc.</u>	<u>Community Partnership of the Ozarks, Inc.</u>	<u>Eliminations and Adjustments</u>	<u>Combined</u>
Revenue and other support				
Campaign - current period				
Contributions received - released from restriction	\$ -	\$ -	\$ -	\$ -
Write off adjustment to 2012 and 2011 campaign	44,263	-	-	44,263
Total campaign - current period	<u>44,263</u>	<u>-</u>	<u>-</u>	<u>44,263</u>
Campaign revenue - next allocation period	3,211,734	-	-	3,211,734
Contributions received - released from restrictions	-	-	-	-
Less donor designations	(411,856)	-	-	(411,856)
Less allowance for uncollectible pledges	(208,853)	-	-	(208,853)
Total campaign - next allocation period	<u>2,591,025</u>	<u>-</u>	<u>-</u>	<u>2,591,025</u>
Total campaign	2,635,288	-	-	2,635,288
Federal and state grants and contracts	384,230	1,859,011	(383,674)	1,859,567
Program income	10,000	178,140	-	188,140
Miscellaneous income	98,390	344,186	(106,798)	335,778
Unrealized gain on designated endowments	33,731	17,561	-	51,292
Interest and dividends from designated endowments	10,443	4,676	-	15,119
Interest and dividends from investments	4,778	5,205	-	9,983
Rental income	95,995	-	(54,744)	41,251
Service fee income	208,103	-	(127,680)	80,423
In-kind contributions	17,680	-	-	17,680
Transfers (to) from affiliate	(16,632)	(5,145)	21,777	-
Total revenue and other support	\$ 3,482,006	\$ 2,403,634	\$ (651,119)	\$ 5,234,521

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**UNITED WAY OF THE OZARKS, INC.
AND AFFILIATE**

STATEMENTS OF ACTIVITIES

FOR THE YEARS ENDED DECEMBER 31, 2013

	<u>United Way of the Ozarks, Inc.</u>	<u>Community Partnership of the Ozarks, Inc.</u>	<u>Eliminations and Adjustments</u>	<u>Combined</u>
Total revenue and support	\$ 3,482,006	\$ 2,403,634	\$ (651,119)	\$ 5,234,521
Expenses				
Program services				
Community investment	2,085,771	-	(106,798)	1,978,973
Labor	28,269	-	-	28,269
Public relations	60,233	-	-	60,233
United Way/CPO projects	<u>570,838</u>	<u>2,153,111</u>	<u>(544,321)</u>	<u>2,179,628</u>
Total program services	<u>2,745,111</u>	<u>2,153,111</u>	<u>(651,119)</u>	<u>4,247,103</u>
Support services				
Campaign	303,460	-	-	303,460
Management and general	<u>332,989</u>	<u>266,759</u>	<u>-</u>	<u>599,748</u>
Total support services	<u>636,449</u>	<u>266,759</u>	<u>-</u>	<u>903,208</u>
Total expenses	3,381,560	2,419,870	(651,119)	5,150,311
Change in net assets	100,446	(16,236)	-	84,210
Net assets - beginning of year	<u>1,756,724</u>	<u>899,036</u>	<u>-</u>	<u>2,655,760</u>
Net assets - end of year	<u>\$ 1,857,170</u>	<u>\$ 882,800</u>	<u>\$ -</u>	<u>\$ 2,739,970</u>

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